Collaboration in China's E-Government A cultural-theory analysis

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Culture

Group

"the extent to which individual choice is constrained by group choice, by binding the individual into a collective body" (Hood 1998: 8).

Grid

"the degree to which our lives are circumscribed by conventions or rules, reducing the area of life that is open to individual negotiation" (Hood 1998: 8).

form of collaboration

Culture

(group-grid values)

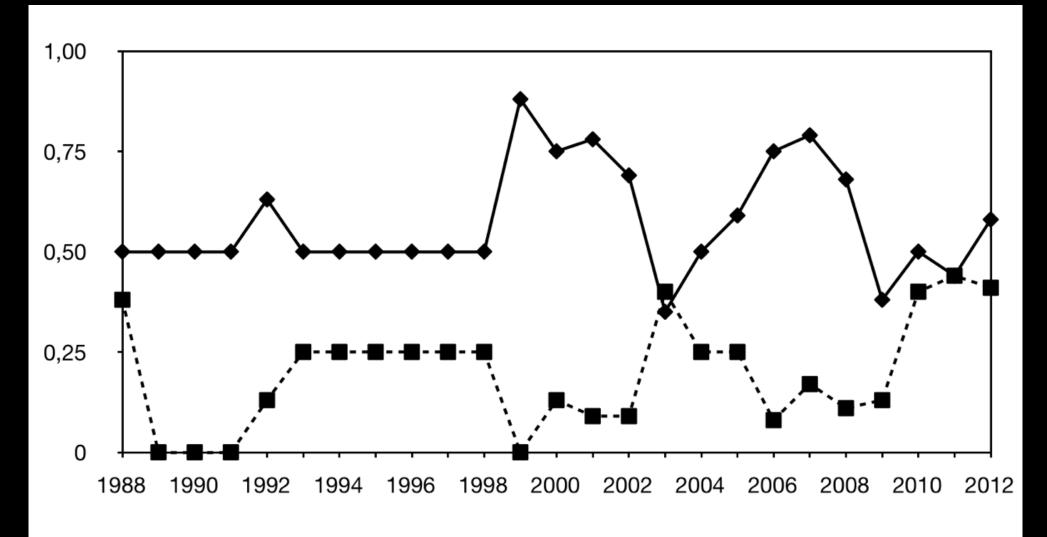


expected pathologies

Source: p. 3

Group-Grid Framework: Collaboration and Pathologies

Grid High				
	Fatalism None Inaction, inertia	Hierarchy Imposed Failure of think-big projects		
Group Low			High	
	Induced Corruption Individualism	Organically created Unresolved feuds Egalitarianism		
		OW .		



✦ Hierarchy ♣ Individualism

E-Government Cultures

	Grid High			
	Fatalism Government Online Project Information islands	Hierarchy Golden Card Project Low implementation control		
Group Low		H	ligh	
	Official Microblogs Loss of data control Individualism	E-Public Affairs Conflict with existing values Egalitarianism		
Low				

Conclusion

Chinese e-government:
Hybrid cultures
Collaboration ubiquituos