

Collaboration in China's E-Government

A cultural-theory analysis

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Culture

- Group
“the extent to which individual choice is constrained by group choice, by binding the individual into a collective body” (Hood 1998: 8).
- Grid
“the degree to which our lives are circumscribed by conventions or rules, reducing the area of life that is open to individual negotiation” (Hood 1998: 8).

□ **form of collaboration**

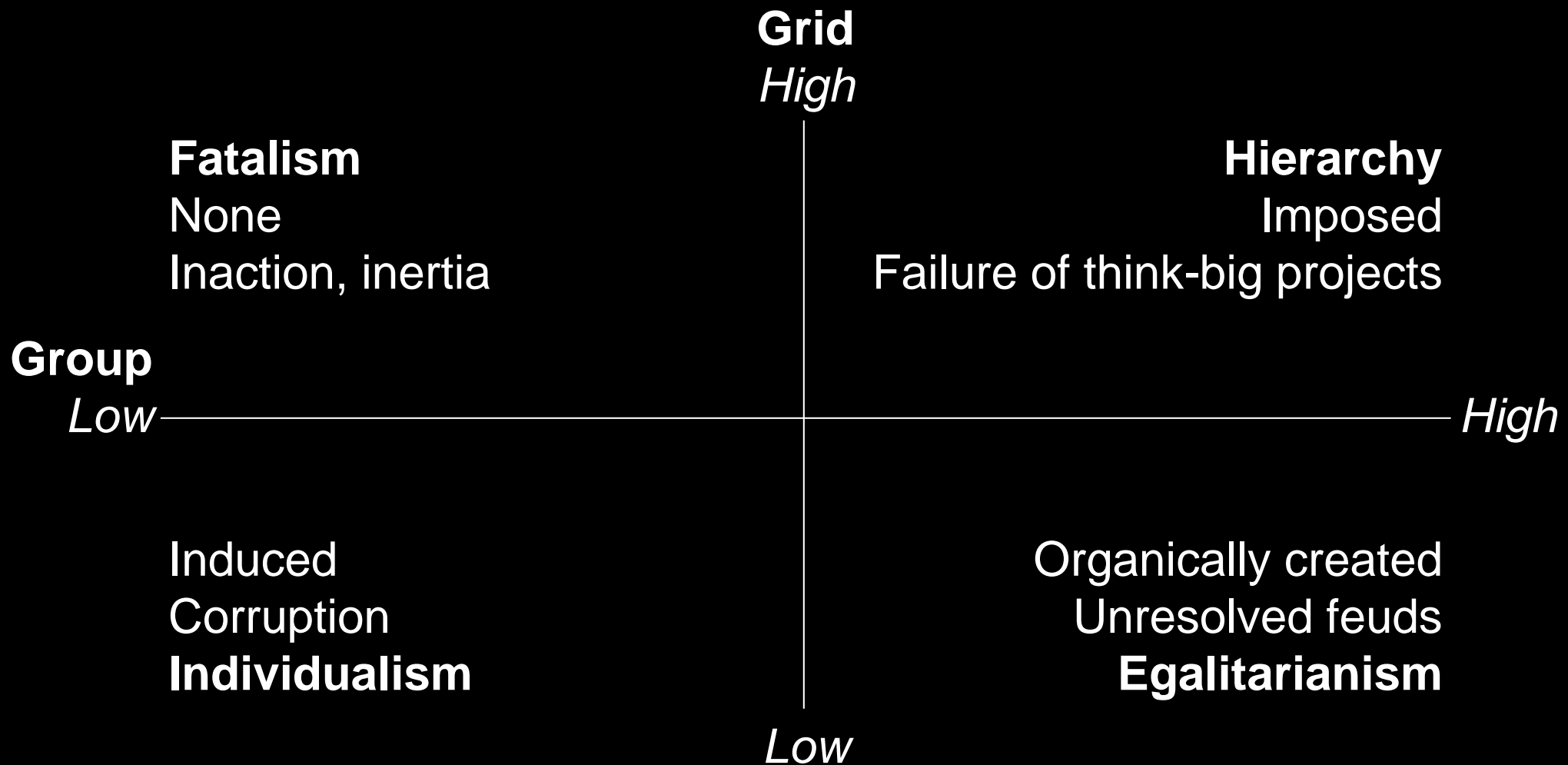
Culture

(group-grid values)



□ **expected pathologies**

Group-Grid Framework: Collaboration and Pathologies



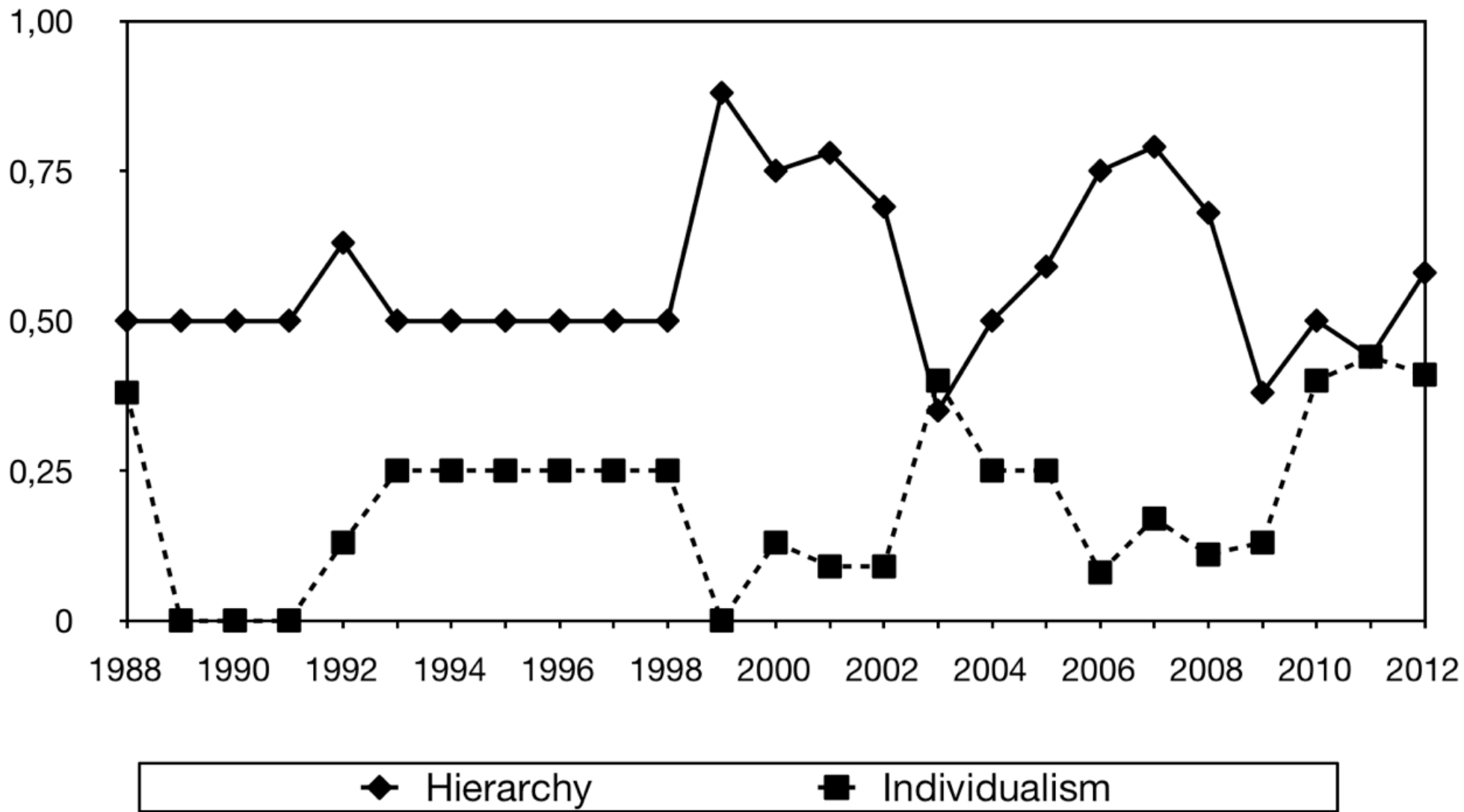
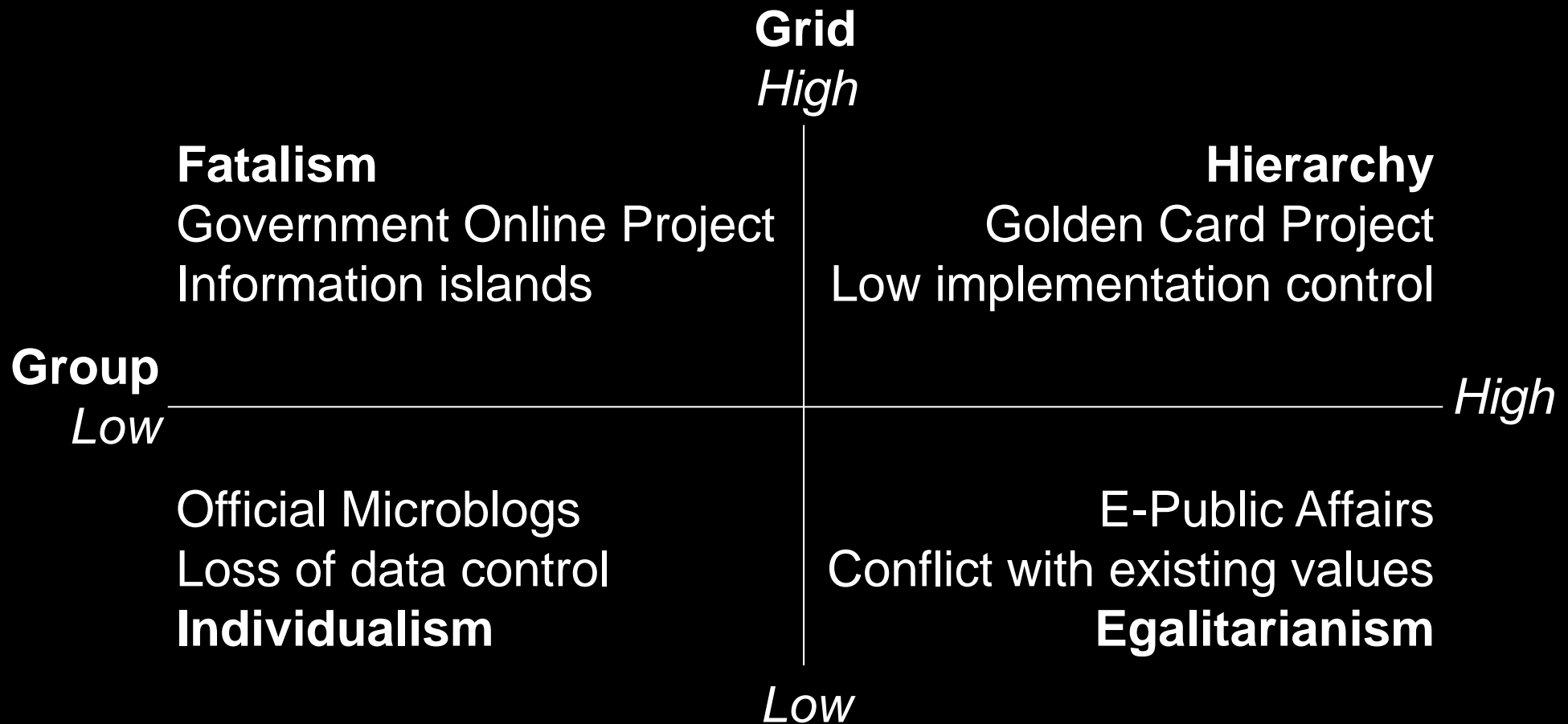


Figure 2, p. 6

E-Government Cultures



Conclusion

- Chinese e-government:
 - Hybrid cultures
 - Collaboration ubiquitous